Indiana Principal Leadership Institute

Cohort #4 Showcase of Schools April 9, 2018



Indiana State University

AINDIANA Principal Leadership VINSTITUTE Showcase of Schools

Imagine that you notice a large pond that is stagnant and that you are enticed to create some type of movement or change in the water. As you near the edge, you notice the pond is surrounded by numerous stones. You reach down, pick up a stone, and toss it as far out into the center of the pond as your strength allows. While lying beside the pond, the stone had no impact on the water, but once tossed in, it disturbs not only the stillness of the water where it lands but also emanates ripples from its landing place that eventually reach the perimeter of the pond.

An unshared inquiry is like the stone lying beside the pond. Unless that inquiry is tossed into the professional conversation that contributes to the knowledge base for teaching and administration, it has little chance of creating change. However, once tossed in, it disturbs the status quo of educational practices, creating a ripple effect that begins with the team and their immediate vicinity (the teachers and students in the building) and emanates out to a district and a state, eventually reaching and contributing to a transformation at the perimeter of practice — in the education profession itself!

Dr. Nancy Dana (Leading with Passion and Knowledge, 2009, p. 135-136)

<u>Time</u>	<u>Event</u>	Table Selected
9:15 am - 9:45 am	Session 1	
9:50 am - 10:20 am	Session 2	
10:20 am - 10:35 am	Break	
10:35 am - 11:05 am	Session 3	
11:10 am - 11:40 am	Session 4	
11:45 am - Noon	Showcase of Schools Celebration	

Schedule

Session 1 — 9:15 am - 9:45 am

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<u>Table 1</u> John Pearl, Facilitator

*Systems of Success

Kevin Kemper, Indian Creek Elementary kevinkemper@msdlt.k12.in.us Team Members: Tally Shanley & Sarah McNabb

How can developing an instructional model improve student achievement? In addition to outlining the instructional model that we developed, this presentation will also highlight the individual systems that we created and the positive outcomes from our work – all of which establish a clear vision for our school.

*Developing A School-Wide Model of Instruction

Dena Lengacher, Barr-Reeve Elementary dlengacher@barr.k12.in.us Team Members: Eric Yoder & Remington Graber

How can a school-wide model of instruction strengthen classroom instruction and professional development? Our Barr -Reeve IPLI team worked to answer this question by collaborating with our staff to develop and implement a schoolwide model of instruction that serves as a daily reminder to always be our best. #BRbest

<u>Table 2</u> Dan Nelson, Facilitator

*Video Library of Instructional Practices and Common Procedures

> Robert Hadley, Rushville Consolidated High School hadleyr@rushville.k12.in.us Team Members: Pat Haney & Jan Thoman

Our teachers utilized Swivel cameras to film themselves using their most successful instructional practices and in demonstrating common procedures (i.e. steps to upload grades). A few instructional practice examples are exceptional demonstrations of utilizing technology (1:1 Initiative), excellent instructional transitions, and good use of questioning techniques. The staff created an instructional video library for sharing by uploading the videos on a Team Drive.

*A Framework for Success

Holly Herrera, Central Middle International School (6-8) hherrera@kokomo.k12.in.us Team Members: Chantel Sullivan & Essie Bixby

The goal of this project was to have teachers reflect on their current instructional practices. Through this process, the staff collectively created a framework of what good instruction looks like.

Session 1 — 9:15 am - 9:45 am

<u>Table 3</u> Tim Taylor, Facilitator

*Framed for Success

Rick Davis, Western High School rdavis@western.k12.in.us Team Members: Janel Baker & Jessica Coble

Based upon the HRS survey data, we determined the next step in moving Western High School forward was through the development and implementation of Instructional Frameworks. Our presentation will focus on the collaborative effort in developing and implementing the frameworks and our next steps in moving toward success.

*Focus on Marzano Level Two

Grant Peters, Greensburg Community High School gpeters@greensburg.k12.in.us Team Members: Scott Mangels & Nicole Batta

We have formulated plans for multiple activities in Level 2 of Marzano's High Reliability Schools Model. Our instructional model was our main priority, and we are about to reap the benefits of this conceptual journey. We are also making strides with an Instructional Rounds model.

<u>Table 4</u> Mike Pinto, Facilitator

*Increasing Student Engagement Through the Instructional Model

> Mike Holland, Warren Central Elementary Mholland@msdwarco.k12.in.us Team Members: Melinda Harris & Megan Reynolds

The process to increase student engagement began with collaborating to develop a school-wide Instructional Model. Individual teacher goals were created from that model in order to measure the impact of the instructional model.

*The Development and Implementation of an Instructional Framework

Glen Hopkins, Stinesville Elementary School ghopkins@rbbchools.net Team Members: Danielle Butler & John Kerr

It's the age old question... "What does my principal expect to see in my classroom each day?" This presentation will outline the journey our elementary school took over the past eight months to identify what an observer should, "See or Hear Daily," "Might See or Hear," and "Should Never See or Hear." Preliminary data will be shared as we work to strengthen a clear focus on instructional practices.

Session 1 — 9:15 am - 9:45 am

<u>Table 5</u> Jane Rogers, Facilitator

*Putting POWER Behind PD

Tierney Anderson, Sunnyside Elementary School tierneyanderson@msdlt.k12.in.us Team Members: Kellie Wood & Megan Welk

We decided to track the implementation of best teaching strategies that were taught during professional development. We wanted to motivate teachers to implement the newly acquired strategies in their classrooms because we want to do what is best for all students, not just teach to the middle.

*Getting Creative with Professional Development

Trael Kelly, Pleasant Grove Elementary School kellyt@centergrove.k12.in.us Team Members: Suanne Chastain & Lisa Gudmundson

With recent changes to our weekly early release dates (full conversion to PLC time), PGES has had to think outside the box to provide meaningful professional development opportunities to meet the needs/available times for our teachers.

<u>Table 6</u> Lynn Simmers, Facilitator

*Classroom Check In/Check Out

Craig Buckler, Central Elementary cbuckler@bgcs.k12.in.us Team Members: Natalie Etter & Sara Lauerman

The purpose of this project was to provide specific support to classroom teachers in the area of classroom management. The project took the check in/check out concept and developed a process including both qualitative and quantitative data to improve the overall effectiveness of the classroom environment.

*Good Goes Round

Laura Morris, Northaven Elementary Imorris@gccschools.com Team Members: Kim Stinson & Beth Valentine

Our team worked on training the staff about instructional rounds to increase student achievement. First, we found problems that our learner's were having with two-step problem solving on assignments and assessments. Then, we developed questions about our instruction to try and figure out what is causing the learner centered problem. Next, we used the questions to create an instructional round checklist. After practicing with videos and reading about instructional rounds, our staff used the checklist to spend two 45-minute math blocks in their team members classroom. We are using the instructional round data to develop an action plan for our math block.

Session 1 — 9:15 am - 9:45 am

<u>Table 7</u>

Shawn Wright-Browner, Facilitator

* #MarketingwithTwitter

David Retherford, Elwood Junior-Senior High School dretherford@elwood.k12.in.us Team Members: Stacie Woodard & Marianne Nethery

Our school has recently adopted school-wide Wildly Important Goals. One of those goals centered around school culture. Our IPLI team decided to tackle one of the strategies: Marketing. We decided to do that by using Twitter. Each teacher in the building has been asked to tweet at least once per week and tag our school, @elwood_hs. Teachers are also hashtagging to #ejshspanthers. Our goal is to extend our follower base and number of tweets by 15%. We hope to expand our use of Twitter in the future.

*Stakeholder Engagement & the Design Thinking Process Christy Wrightsman, Brown County Schools cwrightsman@browncountyschools.com

Marzano's indicator 1.6 indicated a need for our students, parents, and the community to have formal ways to provide input regarding optimal functioning of our schools. In response to this need, we used the design thinking process to engage all of our stakeholders in this five step process to initiate new programs and initiatives for our school district.

<u>Table 8</u> Bobbie Jo Monahan, Facilitator

*PBIS--It's Not Just for Kids Anymore!

Amy Sivley, Lakeview Middle School asivley@warsawschools.org Team Members: Todd Braddock & Stephen Coble

Research shows that PBIS programs in schools increase positive behaviors in students. We wondered if we applied it to teachers, would we see the same results? We will learn what happens when we recognize teachers for the good things they are doing at our school.

*The Brain and Student Behavior

Noah Velthouse, Princeton Community Middle School nvelthouse@ngsc.k12.in.us Team Members: Brent Seibert & Kevin Whitten

This presentation will summarize the journey our school has made toward becoming trauma informed, including our introduction to how the brain influences student behavior, professional development provided to staff, and our first steps in implementing strategies with students.

Session 2 — 9:50 am - 10:20 am

<u>Table 1</u> Rod Hite, Facilitator

*Learning from Colleagues

Jeff Brooks, Hebron Middle School brooksj@hebronschools.k12.in.us Team Members: Traci Hall & Matt Beahm

Hebron Middle School teachers started a peer observation process to increase their capacity of instructional practices. Teachers were able to observe several classrooms then discuss their thoughts during PLC's. Discussions revolved around impactful instructional strategies across disciplines and grade levels.

<u>Table 2</u>

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Rhonda Peterson, Facilitator

*ON....TILT!

Jono Connor, Tecumseh-Harrison Elementary School connorj@vcsc.k12.in.us Team Members: Stephany Dillon & Andrew Jennings

What's next? What now? Why didn't I know that? In the hustle and bustle, some of our staff felt like they were on TILT. The creation of Teacher Instructional Led Teams allowed for a teacher driven instructional model to be developed.

*Creating a Clear Vision for Instruction

*The Impact of Instructional Rounds

Andy Harsha, Belzer Middle School andrewharsha@msdlt.org Team Members: Antonia Fields & Evan Bergman

Our goal was simply to get teachers in other teachers' classrooms and explore the impact that would have on our staff. We organized and engaged teachers in two experiences of observing their colleagues during instruction and tracked data on the impact it made. Jill VIcan, Poston Road Elementary jill.vlcan@msdmartinsville.org Team Members: Rhonda Hartzler & Lisa Cameron

If there is a clear vision of how instruction should be addressed, will reflection, collaboration, and goal setting become a more common practice for teachers? Using Marzano's research, we have created a playbook to help our teachers successfully implement the programs and instructional practices we have in place at Poston Road Elementary.

Session 2 — 9:50 am - 10:20 am

<u>Table 3</u> Paul White, Facilitator

*Creating PLCs in a Non-PLC School

Monty Kirk, North Central High School kirkm@nesc.k12.in.us Team Members: Teresa Asche & Cary Molinder

We will be discussing the process in implementing PLCs into our high school. We will talk about the pros and the difficulties that have taken place along the way. We have found things that have gone well, and we have found definite areas for improvement along the way.

*Roots to Fruits

Johnny Goodlow, Hammond High School jdgoodlow@hammond.k12.in.us Team Members: Kimberly Henson-Montero & Monte Williams

Our Marzano High Reliability School Teacher and Staff Survey indicated some teachers feel that their teams or departments accomplishments have not been adequately acknowledged and celebrated. How can having intentional celebrations of the accomplishments of teachers and departments help not only boost the morale of our teaching staff, but also increase the academic achievement of our students? The goal is to use positive reinforcement to create a culture change within our building. We hope that this action research will lead to departments upholding the professional standards and, in turn, holding students accountable for their own success in the classroom.

<u>Table 4</u> Dan Nelson, Facilitator

*PRIDE: Positive Behavior Program Reduces Negative Behavior

Greg Dettinger, Concord High School gdettinger@concord.k12.in.us Team Members: Kathy Greene & Joe Wharton

Our school-wide leadership team of five teachers, 3 students and an administrator, planned and implemented a positive behavior plan wherein students who make appropriate choices, make good decisions, show up to class on time prepared, are wearing student ID's, or who help others through good deeds are rewarded by receiving a card. There are different color cards depending on the type of behavior and two different ways to receive rewards - one through trading in cards to purchase items and the other colors to submit into drawings for some cool prizes, such as gift cards, prom tickets, or a 42" TV. Since the implementation of our PRIDE program, a reduction in teacher referrals has occurred.

*Using Multi-Tiered System of Support to Improve an Alternative Education Program

Sarita Stevens, Elkhart Academy (HS) sstevens@elkhart.k12.in.us Team Members: Linda Fine & Barry Johnson

Our team used Google Docs forms to compile behavioral information of students, as well as collect offenses that teachers were reporting the most. We used the data to improve the culture and climate by putting preventive measures in place for the most frequent behavior issues. In addition, we also provided training for the staff in the area of classroom management, de-escalation, and relationship building. The data driven intervention systems that we now have in place has changed the climate of the school and created a culture of high behavioral expectations that is enforced by both the teachers and the students.

Session 2 — 9:50 am - 10:20 am

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<u>Table 5</u> Mike Pinto, Facilitator

*Creating a Playbook to Win the Educational Game

Erin Probus, Hornet Park Elementary eprobus@bgcs.k12.in.us Team Members: Esther McDivitt & Lindsey Osborne

There are multiple plays that any given school implements in trying to develop a game plan to score academic points of growth and achievement. We have worked to create a Playbook in which we've combined the curriculum, strategies, materials, and tools that are aligned expectations of our school's instructional plan. By creating our playbook, we are working to promote equitable instructional opportunities, align effective practice, increase consistency, and ultimately improve student achievement in each and every classroom for all of our students.

*Teaching with Intention

Tammy Tickfer, Lafayette Park International Elementary ttickfer@kokomo.k12.in.us Team Members: Tammy LaDue & Katelyn Ward

Level 2 HRS survey data indicated the need for clear communication of instructional expectations. This presentation will outline the process our school took to develop and implement an instructional framework. Data will be shared along with our next steps in implementation.

<u>Table 6</u> m Wright Browner, Easi

Shawn Wright-Browner, Facilitator

*Using the Process Check Format to Get Input Directly from Teachers to Create Actionable Change

> Pam Griffin, MSD Warren Township pgriffin@warren.k12.in.us

In a large district, it is imperative to create conditions which allow teacher voices to be heard. Through the Process Check format, the MSD Warren Cabinet purposely sought input from their teachers across the district, PreK-12, in order to learn directly from them. The conversations and data collected from Process Checks have offered us the opportunity to reconsider choices made, go on new adventures, and implement design processes to create even more exciting conditions not just for our staffs, but our students, too!

*Adopting Common Teaching Practices Through the Development of an Instructional Model

Bobby Thompson, Triton Central Middle School bthompson@nwshelbyschools.org Team Members: Isaac Hilgert & Kristi Reedy

After reviewing Level 2 HRS data, our team focused on creating an instructional model to improve instruction in our school.

Session 2 — 9:50 am - 10:20 am

<u>Table 7</u>

Jane Rogers, Facilitator

*Creating a Safe and Collaborative Atmosphere

Krista Nelson, Center Grove Elementary School nelsonk1@centergrove.k12.in.us Team Members: Amy Clancy & Kristi Watters

Our CGES Team worked to provide more experiences for our parents to be involved in school decision making. We did this through using social networking more as a way to communicate and conducting focus groups and virtual town hall meetings monthly.

*The 3 C's: Communication, Culture and Climate

Carol Starlin, Hose Elementary cstarlin@cville.k12.in.us Team Members: Brittany Reef & Andrew Swank

Over the past 3 years our building went through a huge remodeling project. Our K-1 Elementary building has the largest elementary student population in the corporation. We have over 60 staff members. After completing the staff surveys, it became evident that communication and staff input would be critical to maintain our former culture and climate. This presentation will show ideas we have implemented to improve communication while protecting our culture and climate.

<u>Table 8</u> Lynn Simmers, Facilitator

*A Journey of Embedded Professional Development Lead by Teachers

Staci Knigga, Central Elementary sknigga@lburg.k12.in.us Team Members: Tia Holderby & Shelby Rindler

How do we encourage teachers to observe each other as well as be leaders of professional development? This presentation will focus on how we implemented a Pineapple Chart and bimonthly PD sessions.

*The Power of Teachers Learning from Teachers

Jeff Murphy, Thompson Crossing Elementary School jeff.murphy@ftcsc.k12.in.us Team Members: Nicole Watts & Jill Vick

Our goal was to introduce and implement the topic of instructional rounds as common practice in our building. Baseline data supported the need, and our staff was ready for it... some of them just didn't realize it. The timing was perfect as our district implemented the use of a specific format for mini-lessons and Interactive Read Aloud practice. As you will hear, the process wasn't perfect, but the benefits discovered by our staff were immense and positive!

Session 3 — 10:35 am - 11:05 am

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<u>Table 1</u> Bobbie Jo Monahan, Facilitator

*Eagle Exemplars

Renee Lakes, Lincoln Middle/High School rlakes@wwayne.k12.in.us Team Members: Trina Gulde & Rodney Klein

Working with our district strategic planning team, we have come up with six exemplars that we want to see all teachers working on in their daily lessons. This project started as simply writing our instructional model, and it spring boarded into something much bigger.

*Impact of Instructional Model Implementation

Steven Kavanaugh, North Posey Junior High School skavanaugh@northposey.k12.in.us Team Members: Kathy Petrig & Kelly Lashley

Administrators and teachers are constantly researching ways to have a positive impact on student learning. In our efforts to do this, we analyzed survey data results and discovered that our school did not have an instructional model in place. This presented the question, "How would implementing an instructional model impact our instruction, and ultimately students' learning?" In our presentation, we will share the data we gleaned from creating an instructional model and the impacts we have already seen, including three secondary objectives that have been established as a result of our model: principal walk-throughs, ongoing data and instructional model conversations, and creation of a teacher information binder.

<u>Table 2</u> Tim Taylor, Facilitator

*"Omaha, Omaha," The Development of an Instructional Playbook

> Sean Galiher, Penn High School srgaliher@phm.k12.in.us Team Members: John Gensic & Francesca Varga

As the new principal of a high school, the purpose of this action research project was to evaluate my staff's level of understanding of high quality instructional practices and collaboratively determine instructional strategies that should be implemented everyday, often, and never. Our team will highlight the journey our school took to developing an instructional playbook and common model of instruction, including future goals that emerged from our action research.

*Instructional Expectations - Reviewing and Monitoring that We Are Doing our Thunderbird Best

Doug Lewis, Eastern Greene High School dlewis@egreene.k12.in.us Team Members: Brittney Martindale & Andy Hutcherson

We developed school wide instructional expectations as a staff and began monitoring to see if we were truly doing what we said we do. Through observation and self-reflections, we developed a path for continued growth with our school wide instructional expectations.

Session 3 — 10:35 am - 11:05 am

<u>Table 3</u> Rod Hite, Facilitator

*Developing a School-Wide Instructional Model

Jennifer Lee, Edgewood Intermediate School (3-5) jlee@rbbschools.net Team Members: Lori Majors & Lynn Uhls

Our PLC Leadership Team has taken on the task of developing a school-wide instructional model. While it is not fully completed, we will discuss the process we've taken including the challenges and successes along the way.

*Using Videos to Complement our School-Wide Instructional Model

Patrick McCann, Prince Chapman Academy (3-6) pmccann@eacs.k12.in.us Team Members: Melissa Sebastian & Heather Sorg

Getting feedback from all teachers, we created reading block expectations, defining what you "should see," "could see," and "never see" during reading. Using the feedback, we highlighted some of the best practices by capturing them in a video to be shared with staff.

<u>Table 4</u> Rhonda Peterson, Facilitator

*Mustang Mentors

Darren Haas, Southeast Fountain Elementary haasd@sefschools.org Team Members: Jill Deel & Kameron Banes

We are developing a personal and very positive relationship with many of the at-risk children in our school. There are many adult volunteers working to create a more caring and inviting atmosphere by taking one student under his/ her wing through a daily mentoring opportunity. Will these positive daily interactions change the behaviors, efforts in class, attendance at school, or overall attitude of the student and staff member? We hope these extra efforts will enhance the safe and collaborative culture in our school.

*From Woo Hoo to Wow! One School's Journey into School Improvement

Kathi Hoover, Elwood Haynes Elementary School khoover@kokomo.k12.in.us Team Members: Heather Correll & Nichole Rivers

In our team's presentation, we will share how we began our journey into school improvement. Starting with "WHY" from our Marzano school data, our school leadership team worked together to first improve staff morale and then into instructional practices in our classrooms.

Session 3 — 10:35 am - 11:05 am

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<u>Table 5</u>

Lynn Simmers, Facilitator

*Starting Off In The Right Direction - PLC Overhaul

Destiny Rutzel, South Ripley Junior High School drutzel@sripley.k12.in.us Team Members: Angela Ochs & Holly Swinney

Transition in leadership and changes within staff led us to look at our PLC process. Our team went through a "PLC Overhaul" and learned to use protocols to build and/or enhance a collaborative culture in our school building?

*Keys to a Collaborative Culture: Expectations & Awareness

Marsha Webster, Danville Community Middle School mwebster@danville.k12.in.us Team Members: Brandon Gleason & Melissa Johnson

This presentation will outline how our team worked together to learn about group work preferences and set collective commitments to improve our overall ability to collaborate in our PLCs, departments, and as an entire school staff. The team will present the activities we used throughout the school year to keep our focus on the positive way we "do things" at Danville Community Middle School.

<u>Table 6</u> John Pearl, Facilitator

*Transparent and Reflective Teaching Through Instructional Rounds

Jennifer Stolarz, Jerry Ross Elementary School jstolarz@cps.k12.in.us Team Members: Kristin Klavas, Shana Bane, & Michelle Bunch

We believe that teachers observing highly effective lessons builds capacity for all teachers. However, our school lacked a structure that allowed teachers to observe each other. Our team facilitated two sets of instructional rounds and collected data on the impact the process had on those who participated both as observers and as lead teachers. We plan to build quarterly instructional rounds for all teachers into our schedule for 2018-19.

*Nora Lab Classrooms

Amber Walters, Nora Elementary School awalters@mdswt.k12.in.us Team Members: Melissa Behny & Carol Sundheimer

As we continue our Nora journey to grow learners and teachers each day, we have identified specific instructional practices in the area of math, reading, and writing that should be observable in every Nora classroom. We wonder if by having teachers complete instructional rounds in collaboration with our Math and Literacy coaches, would this help the teachers to see/hear these specific practices in action and in turn implement these practices in their own classrooms each day at Nora?

Session 3 — 10:35 am - 11:05 am

<u>Table 7</u> Mike Pinto, Facilitator

*Getting WISE through Data

Darcie Goodin, New Washington Elementary dgoodin@gccschools.com Team Members: Amy Ellison & Katie Jackson

This year we began the implementation of Data Wise in our building. Data Wise is an approach of looking deeper at data to help improve instruction. The process uses data to help teachers look differently at instruction and examine their own practices.

*Focusing on Instructional Strategies in the Classroom

Jay Wildman, North Elementary jwildman@wcs.k12.in.us Team Members: Randi Browning & Lisa Emmick

Our team felt that, based on our HRS survey data, the area where we could make the most gains as a school was in the area of classroom instruction. We looked at current practices in the classrooms and had the teachers rate themselves on the different instructional methods. The teachers then used their ratings to set their own personal goals for themselves and their classroom. Progress toward these goals was monitored again toward the end of the research cycle.

<u>Table 8</u> Paul White, Facilitator

*You SHOULD Already Know - Fighting the Stigma of Asking Questions

> Jill Barker, Anderson Preparatory Academy(K-12) jbarker@goapa.org Team Members: Richard Barker & Adam Fraley

In our teacher preparation programs, no one taught us the secret dance you have to do to convince the copier to print double-sided, right? As a society, many people face the fear of asking questions and the stigma that comes with not knowing what they think others perceive as information that they "should" know. As teachers, we encourage our students to ask questions, but we struggle to do it ourselves on many small issues that eventually add up to impact our work environment, school culture, and job satisfaction. Our project addresses this issue and more in order to help our teachers have access to all of the resources they need and to overcome the fear of asking questions.

*Lead Like a Pirate - How Will Increasing Teacher Support, Positive Language, and Activities Influence Our Building's Climate, Thus Leading to Better Student Engagement?

> Shannon Cauble, Mayflower Mill Elementary School sncauble@tsc.k12.in.us Team Members: Taylor Butcher & Claire Miller

Our initial data indicated that our school climate needed a boost! We worked to develop intentional support for new teachers using a variety of supports. Additionally, we found ways to incorporate climate building activities for staff to show appreciation and to have some fun together! We have been building our morale with a Woot Woot Wagon, Twelve Days of Winter Break Celebration, Wellness Wednesday, and more!

Session 4 — 11:10 am - 11:40 am

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<u>Table 1</u> Tim Taylor, Facilitator

*PLC Culture of Collaboration

Jeff Hettinger, Frontier Jr-Sr High School jeff.hettinger@frontier.k12.in.us Team Members: Sharon Wright & Kelly Knochel

Based on faculty survey results, our leadership team determined an opportunity existed to increase collaboration and to improve the culture of our Professional Learning Committee. During collaborative sessions at multiple Professional Learning Committee events, the faculty engaged as a team to focus on instructional improvements and to successfully build Boot Camp sessions in preparation for ISTEP.

*Working Together to Improve Instruction

Daryl Werner, Jac-Cen-Del Jr. Sr. High School dwerner@jaccendel.k12.in.us Team Members: Ann Bunnell & Kelsey Huber

Since the beginning of the 2017-18 school year, Jac-Cen-Del has established a weekly collaboration time for teachers focused on increasing rigor and student engagement in the classroom. Teachers were divided into two collaborative teams, one consisting of Language, Social Studies, and PE teachers and a second group made up of teachers from STEAM subject areas. Each group created a set of norms, conducted classroom visits, shared best practices and collaboratively developed a school-wide model of instruction. Additionally, these teams have worked to establish essential vocabulary for assessments and individual subject areas.

<u>Table 2</u> Rod Hite, Facilitator

*Framing Our Focus: Using an Instructional Framework to Set Goals

> Veronica Eskew, East Chicago Urban Enterprise Academy (K-8) veronica.eskew@leonagroup.com Team Members: Kristina Yoder & Karen Cameron

Eye-opener... What is ECUEA's Instructional Framework? Many staff thought we had one. Others did not know what it was. The bottom line is, that as a staff we had not developed an instructional framework as defined by Marzano. This was determined by survey data. Once this was discovered, we then established our framework. With this clearly outlined, we were able to measure how frequently we were living up to our expectations, identify focus areas of improvement, and set goals based on the data. *Framing Our Focus* captures our journey to defining instructional expectations and what makes ECUEA unique.

*TCI's Journey: Developing Our School-Wide Model of Instruction

Brian Hagan, Tri-County Intermediate School (K-2) haganb@trico.k12.in.us Team Members: Holly Cook & Natasha Demerly

After analyzing level 2 HRS data, our team found that responses to leading indicator 2.1 ("The school leader communicates a clear vision as to how instruction should be addressed in the school.") were low. This presentation will outline our journey developing our model of instruction, progress made to date, and next steps in our continual improvements in teaching and learning.

Session 4 — 11:10 am - 11:40 am

<u>Table 3</u> Dan Nelson, Facilitator

*Creating an Instructional Model

Jason Cary, Greenfield-Central High School jcary@gcsc.k12.in.us Team Members: Chris Wing & Michelle Overman

Our school has never had an Instructional Model. The corporation created an Instructional Model recently, but we wanted one that applied to just our building. We wanted to make something, with the help of our teachers, that was reflective of our expectations in our building.

*Instructional Model

Chad Dodd, Jay County High School cdodd@jayschools.k12.in.us Team Members: Chris Krieg & Scott Miller

With all of the upcoming changes for high school students, JCHS decided it was time to turn our focus back to the basics teaching and learning. With the help of our teacher-leaders, our staff created an instructional model defining, in our own words: learning, teacher engagement, and student engagement. We also created a list of should see, might see, and never see to accompany the definitions. Our graphic arts department is designing a poster to be displayed in all classrooms and work areas in the building.

<u>Table 4</u> Jane Rogers, Facilitator

*You Had Me at Data

Sherri Cripe, Morocco Elementary scripe@nn.k12.in.us Team Members: Angela Miller & Denise Carden

Our team took the data from the Marzano staff surveys and determined that we needed to focus first on creating an Instructional Model for our school. We then developed a checklist from the Instructional Model as a guide for Instructional Rounds. We wondered if having teachers participate in Instructional Rounds would impact instruction. The data tells the story!

*Team Swayzee Game Plan

Rob Martin, Swayzee Elementary School robma@ohusc.k12.in.us Team Members: Mary Hall & Kellie Boucher

With the main purpose of ensuring that effective instruction and learning are a top priority in our building, we worked with our full team of teachers to develop and implement an Instructional Model that would provide common language, expectations, and focus for all staff and students. Through the process of developing and implementing the "Team Swayzee Game Plan," we have gained insights into ourselves, our colleagues, and the importance of "buy in."

Session 4 — 11:10 am - 11:40 am

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<u>Table 5</u> Rhonda Peterson, Facilitator

*Defining Disrespect

Renita Peters, New Haven Primary School rpeters@eacs.k12.in.us Team Members: Allyson Bradtmiller & Allison Slusher

Our PBIS ticket system has "disrespect" listed as an infraction, but very few of our ticket violations are for disrespect alone. Many of our tickets include another infraction with disrespect included. For this reason we wondered if our staff and our students had clear definitions of disrespect. Our collaborations and surveys have lead us down a path we didn't expect, and the topic of disrespect has been a much needed conversation.

*Making a Large Building Feel Small: Cultivating School Culture in Small Groups

Matt Ridenour, Burnett Creek Elementary mrridenour@tsc.k12.in.us Team Members: Kim Pinto & Kelly Schetzsle

The size of my building has almost doubled in the last 5 years. As we have grown, personal connections among staff have become less personal. New hires often have to find their own way in regards to our culture. Listen to our journey as we have placed our focus back on staff relationships to further strengthen Marzano Level 1.

<u>Table 6</u> Paul White, Facilitator

*Improving Student Achievement Through Reflective Practice

> Tina Noe, Danville South Elementary tnoe@danville.k12.in.us Team Members: Becky Foltz & Tammy McDugle

Using feedback from the High Reliability School Survey, level 2, our team wanted to address indicator 2.4: "Teachers are provided with clear, ongoing evaluations of their pedagogical strengths and weaknesses that are based on multiple sources of data and are consistent with student achievement data." Our team found opportunities to formalize already existing practices, as well as implement self-reflective practices, so that teachers could identify opportunities for improvement and positively impact student achievement .

*Providing Explicit Instructional Practices Expectations and Professional Development to Teaching Staff Impacts the Learning of All Students

Brook Wessel-Burke, Acton Elementary School brook.wessel-burke@ftcsc.k12.in.us Team Members: Katie Brooks & Shari Leal

After analyzing level 2 HRS survey data, our team found that our instructional staff was unclear on district-wide expected instructional practices. Our presentation will outline our process for informing staff of the expectations and providing systematic and explicit professional development. We will share our preliminary data on the results of our systemic approach to providing clear expectations and professional development.

<u>Table 7</u> John Pearl, Facilitator

*Personalized PD Pathways

Travis Koomler, Pleasant Run Elementary tkoomler@warren.k12.in.us Team Members: Anna Handy & Courtney Smith

Pleasant Run implemented weekly PLC's throughout the 2017/2018 school year. The information gathered throughout the PLC's provided Personalized PD Pathways to extend the learning of all staff members.

*What Do We Learn from Using PLCs to Create a Whole School Instructional Model?

Cindy Wise, Lake Street Elementary cwise@cps.k12.in.us Team Members: Amy Hochbaum & Jessica Naspinski

Our district initiated PLCs at the district level, and we followed suit. We are using the state standards to create "priority standards" at each grade level. We also created a "What you should see and hear almost daily" data board for teachers to see what I (principal) see in my classroom walk-throughs. It's been enlightening.

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The sharing of your action research project counts as a "professional presentation." When citing in your resume, use the following formatting:

Marrs-Morford, L., Davis, L., & Ray, M. (2018). Implementing instructional rounds. Presented at the annual Indiana Principal Leadership Institute Showcase of Schools, Indianapolis, IN.



Creating a culture of inquiry rather than continuing to work in a culture of isolation represents a significant change within schools that must be supported. Systems successful in improving student learning are characterized by: articulated norms and values, a focus on student learning, reflective dialogue, collaborative practice, and deprivatization of teaching.

> Garmston, R.J. (2007). Results-oriented agendas transform meetings into valuable collaborative events. Journal of Staff Development Council, 29(2), 55-56

Happy Inquiring!!



