

### **Katie Gordon**

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Katie Foster & Lauren Goodwine, Teacher Leaders
IPLI Year #2 Inquiry Brief

### We Got You: Boosting Staff Morale Through Recognition

### **PURPOSE**

Teachers are leaving the profession at an astonishing pace and research has shown that salary is not the only leading indicator. In addition to salaries, autonomy, and pressure educators are struggling with feeling the support necessary to do their jobs well from both parents and administrators. Not only does this impact teacher retention, but it also creates questions on the sustainability of the profession making it more difficult to professionalize the field and increase a positive reputation. School leaders must take all of this into consideration while trying to make the best decision for their students. Building a strong climate and culture is one leading indicator in keeping educators in the profession. Therefore, the purpose of our action research project is to create systems that help support a positive school climate and culture.

#### **TEAM WONDERING**

With this purpose, we wondered how could we boost staff morale through intentional acknowledgment of efforts/accomplishments and what effect does this have on how staff feel supported in their roles?

### **METHODS / PROCEDURES**

To gain insights into our wondering we increased staff acknowledgment and staff supporting staff opportunities. We used our Enneagram work to better understand how staff would like to be recognized. Our team made a concerted effort to leave personalized notes for staff weekly, giving them acknowledgement for their hard work. In addition, we had intentional conversations with key staff members about their efforts and accomplishments to lay the foundation for sharing their knowledge with other staff members. We continued to recognize staff in the newsletters and completed a survey based on our recognition efforts.

#### **DATA COLLECTION**

To gain the best insights into our wondering we collected qualitative data via observations based on our Enneagram work, personalized notes, and conversations. We also collected quantitative survey data based on recognition strategies.

### **FINDINGS**

Our qualitative and quantitative results demonstrated to us that tangible items of recognition are not needed to boost staff morale. In fact, a well stated compliment or kind note is most appreciated and the biggest indicator of how supported staff feel comes from the recognition of their peers.

### **NEXT STEPS**

Our next steps in this process will include a continuation of our current practices and to add in peer observation opportunities.

# We Got You!

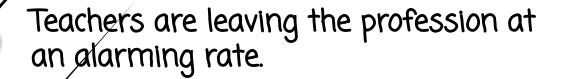
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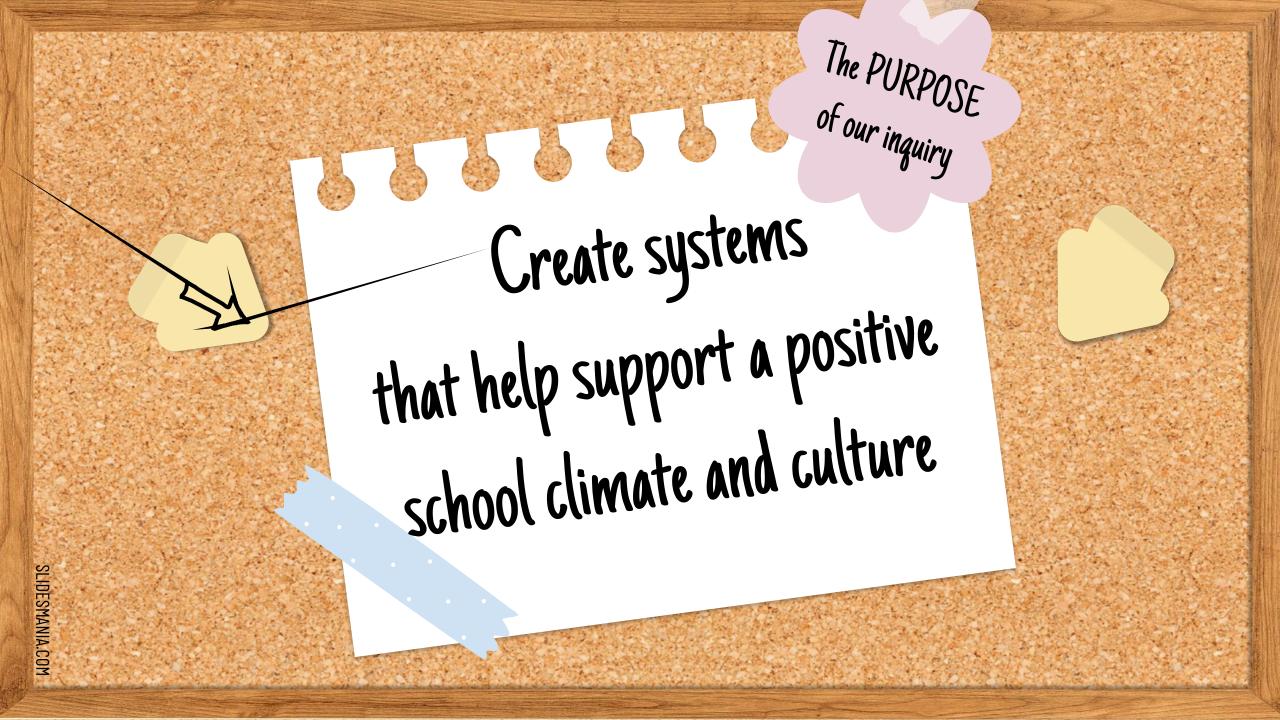
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## Background LEADING to our inquiry



Staff routinely rate recognition low on various surveys and feel they lack support.

Climate and culture are the leading indicators in teacher retention.



### Our WONDERING

How could we boost staff morale through intentional acknowledgment of efforts/accomplishments and what effect does this have on how staff feel supported in their roles?



## Staff Acknowledgement

- Enneagram Work to understand staff
  - Personalized notes of recognition for staff
  - Intentional conversations with staff
  - Acknowledgements to staff in weekly
  - Surveying staff for feedback on recognition



- Staff leading professional development based on their expertise



## Data Collection

### Enneagram Work

Relating to TEAM MCE ~ Finding ways to better understand each other

Enneagram 1		Enneagram 2		Enneagram	
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Honest Dedicated Rational Self-disciplined Responsible Hard-working Ethical	Critical Inflexible Rigid Self-denying Judgmental Resentful Uptight	Selfless Warm Empathetic Friendly Intuitive Generous Giving		Optimistic Confident Hard-working Efficient Competent Motivating Energetic	
Comma Command Bank				Walla Parkers C	



### Acknowledgements

SHOUT OUT #1 to the 2nd Grade Team for tackling IREAD with 2nd grade this week. Everything went smoothly and we are gearing up for 3rd grade this upcoming week!

SHOUT OUT #2...A #TeamMCE moment for Gina Perry! Not only did she assist with 2nd Grade IREAD Testing this week, but she really embraced our TEAM mantra by supporting a struggling student!

SHOUT OUT #3...Christa Stevenson was recognized as MCCSC Teacher of the Month! She is not only great in her classroom but has taken the time to share ideas with our whole staff! (In case you didn't know, last month Melinda Cook was MCCSC Staff of the Month and in January, Jordan Wheeler was Teacher of the Month! We have some awesomely talented individuals in this building!!)

SHOUT OUT #1...to Malynn Hearon on being the first MCE Rock, Paper, Scissors Champion. As she has shared, she has now found her 'sport' so look out world!!

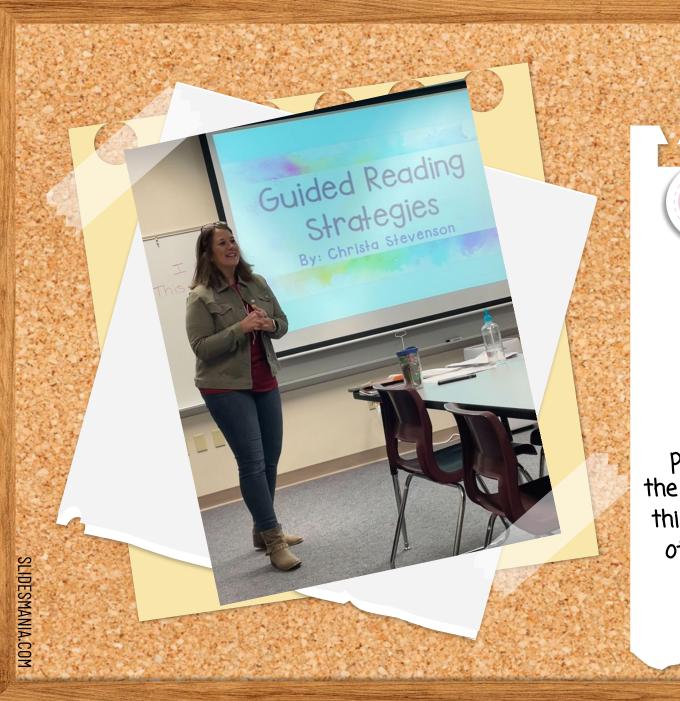


SHOUT OUT #2...to our amazing 3rd grade team for the successful completion of IREAD! (A special thanks to Gina, Melissa, Katie F, and Kara for supporting with small group testing!)

### Staff Recognizing Staff







## Staff Led PD

This is a staff showcase of her talents in guided reading. She walked staff through her planning process and explained and provided takeaways for the staff. This not only allows peers to see the great things happening in other rooms we can coach each other. This allowed the teacher to see how she is a valuable asset even coaching older grade levels.

## Data

## Collection:

## Recognition Results

### Private or Public

78% of staff prefer private recognition of their efforts & accomplishments

## Frequency of Recognition

Rarely- 28% Monthly- 33% Frequent- 39%

## Verbal or Tangible

74% of staff prefer verbal recognition over receiving a tangible item.

### Recognition Items

Staff prefers to receive notes, jeans days, words of praise, duty support.

### Current Recognition Strategies that I Enjoy

35%- Weekly Newsletter Shout-Outs

17%- Facebook Page Shout-Outs

22%- Positive Office Shout-Outs

39%- All Recognition Efforts

22%- Prefer no recognition

## Our Discoveries & Next Steps

### Tangibles Not Needed

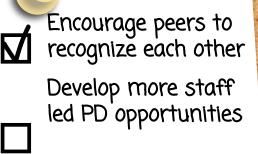
Personalized acknowledgment has the greatest impact and recognition through 'things' is not necessary.

### Peer Recognition Matters

Staff need to feel wanted and acknowledged not only my administration, but by their peers as well.

Staff actually feel more supported in their roles when they feel supported by their peers.

### To Do



Develop system for peer observations

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