Title: Will Analyzing My Time Present Opportunities for More Meaningful Work?

Abstract:

The purpose of this project was to collect data on the tasks that I complete throughout the day, planned or unplanned, in an effort to prioritize my time for more meaningful work such as classroom observations, coaching, and support. Each day I reflected and categorized my tasks and it has been analyzed to determine if there are opportunities for more impactful work resulting in an increase in overall job satisfaction.

Will Analyzing My Time Present Opportunities for More Meaningful Work?

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Background Leading to this Inquiry

- 2nd year as Principal. Worked as a Math Teacher, Instructional Coach, and Assistant Principal the previous 11 years.
- 3rd Year in a new district.
- Still learning "How we do things here"
- Base-Harmonizer
- Phase- Thinker

Purpose of This Inquiry

- Burnout- Feeling that an excessive amount of low impact tasks is causing stress.
- Time management has been a struggle. It felt that I was consistently "putting out fires"
- Putting too much on my plate.
- Job Satisfaction- Knowing that the most impactful (and favorite) part of my job, instructional support, was being put off..

My Wondering

• I wonder if I start tracking my time if there is a pattern of the types of activities preventing me from following what has been intentionally added to my schedule?

Sub Questions

- How can I prioritize high impact tasks?
- Will this help me delegate tasks?
- Are there things pulling me away that are out of my control?
- Are the tasks I am completing aligned with my priorities?
- Will this impact my job satisfaction?

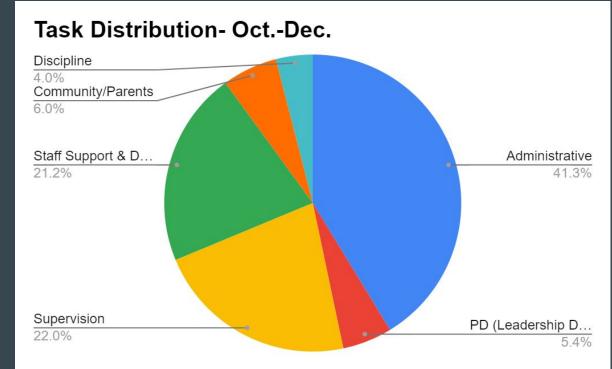
My Actions

- Collected data on tasks completed, planned or unplanned, from October to February.
- Categorized tasks and analyzed distributions.
- Implemented systems and delegated tasks beginning in January to determine change in task distribution and reflect on job satisfaction.

Data Collection

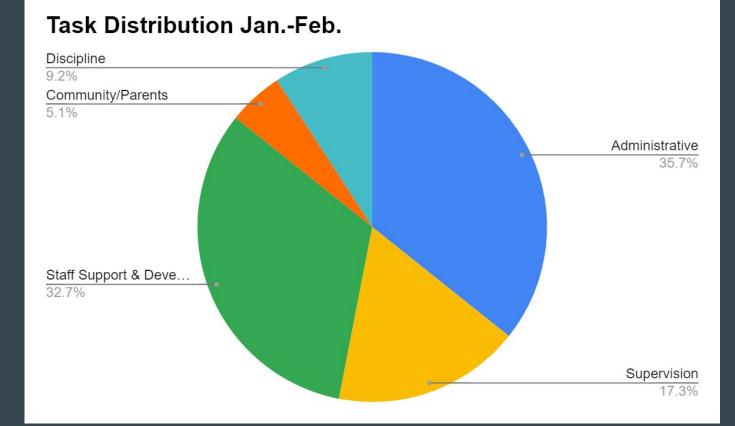
- Tracked my tasks from Oct-Dec and Jan.-February.
- I kept a tab open on my laptop so it could be easily added as I completed tasks that were planned or unplanned.
- Tasks were categorized by Administrative, Discipline, Community/Parents, Staff Development, Supervision, and Professional Development for myself.
- Over Holiday break, I sought opportunities for delegation and the introduction of new systems, some of which were put into place second semester.

My Data



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	Supervision		ff Relations & Developm		Community/Parents		Discipline		Self		Administrative Duties							
	7:30 - 8:00	8:00 - 8:30	8:30 - 9:00	9:00 - 9:30	9:30 - 10:00	10:00 - 10:30	10:30 - 11:00	11:00 - 11:30	11:30 - 12:00	12:00 - 12:30	12:30 - 1:00	1:00 - 1:30	1:30 - 2:00	2:00 - 2:30	2:30 - 3:00	3:00 - 3:30	3:30 - 4:00	4:00 - 4:30
10/16/2024		John Eller PD- Evaluations																
10/17/2024		PD All Day- Data Review from Technical Support IDOE																
10/18/2024																		
10/19/2024																		
10/25/2024																		
10/28/2024												S	Success Maker PD					
10/29/2024																	Parent Gro	up Meeting
10/30/2024		PLC																
11/1/2024										E	val							
11/4/2024							E	val				Eval						

My Data



My Discoveries

- Administrative tasks were occupying a large amount of my time.
- High impact tasks such as teacher support only made up 21% of tasks completed.
- Pattern in my notes- Staff, teachers, and parents have an "on demand" expectation for the Principal.
- Last minute tasks from district level.
- Met with my team in January to discuss my expectations, delegate a few tasks, and implement a First Responder System.
- Second Semester- My time on instructional support increased to almost 33%
- Increase in student achievement.
- Increase in job satisfaction

My Discoveries

- The Harmonizer in me wants to say "yes" to people and be available sometimes at the expense of my own schedule or priorities.
- The Thinker in me wants to carefully plan and execute things just right but can get bogged down in the details or over-preparing.

This combination means I can:

- Overcommit to supporting others because I value relationships.
- Overplan or overthink tasks, making it hard to let go of control.
- Feel torn between being present for people and being productive on paper.

Where Am I Heading Next

- By building trust in my team and distributing responsibilities, I create a structured, scalable approach to leadership. I can still ensure quality and logic through clarity and expectations.
- Delegation also frees me from micromanaging and gives me space to focus on big-picture work; instructional leadership, culture-building, and strategy.
- Systems bring structure to the chaos. When I put routines, calendars, and clear workflows in place, I reduce decision fatigue and make the day more predictable and productive

• Prioritize a time blocking schedule.

Bibliography

Regier, N. (2020). Seeing people through: Unleash your leadership potential with the Process Communication Model®. Berrett-Koehler Publishers

National SAM Innovation Project. (n.d.). *Written tools for SAM teams*. SAMprocess. <u>https://www.samprocess.com/written-tools-for-sam-teams</u>

Whitaker, T. (2020). What great principals do differently: Twenty things that matter most (3rd ed.). Routledge.

Thank you!